



Pre-ASSA Board Meeting Seminar

6th March 2003

Singapore



Delivery of Social Security Services in the New Era

Presented by

Mr Mark Sullivan, Secretary

Department of Family and Community Services

faces making a difference

Introduction to Family and Community Services (FaCS)

- Responsibility for a broad range of social policies and programs
- Portfolio includes Centrelink, the Child Support Agency, the Australian Institute of Family Studies and the Social Security Appeals Tribunal

‘Government Online’

- All appropriate services online by 2001 – achieved
- Customer focus
- Commonwealth information in the one place
- E-Government is the next step

E-Government

- Greater efficiency in service delivery
- Convenient access to government
- Services that are responsive to customer need
- Integrating related services
- Building trust and confidence
- Closer customer engagement

E-Government Challenges

- Security
- Authentication
- Best use of existing ICT infrastructure
- ICT management skills across the APS
- Contract management and procurement

E-Government and FaCS

- Contributing to the whole of government effort
- Realising the AWT vision
- FaCS Online Funding Management System
- Portals framework
- Edge Expert System
- Centrelink relationship

Whole of Government Effort

- Active participants in:
 - the Information Management Strategy Committee
 - the Chief Information Officer Committee
 - Work groups

AWT Improved IT

- Realising the broader AWT vision
- Key agencies working together
- Improved customer information linkages
- Integrated service delivery
- Development of business models

FaCS Online Funding Management System

- 12 500 service providers funded by FaCS
- One system across FaCS – consistent interface
- Web based generic program management system
- Many benefits to service providers
- Best practice relationships between FaCS and its service providers

Portals Framework

- Proposed by the National Office of the Information Economy (NOIE)
- Single point-of-access to related online information and services
- 26 portals at different stages of development by the Federal Government

Portals Framework

- We are the lead agency for the Community, Families and Youth portals
- One Consortium group for many other portals:
 - Workplace
 - Indigenous
 - Regional
 - Senior's
 - Women's

EDGE Expert System

- Greater accuracy, consistency and completeness of customer assessment
- Faster and improved system responsiveness to legislative change
- Improved customer service
- Modelling impact of policy change

EDGE Expert System – Future Directions

- Making the system available to customers via the Internet;
- Expanding the system to other payments and services administered by Centrelink and FaCS; and
- Influencing future business process re-engineering outcomes.

Centrelink relationship

- Responsible for delivery of social security payments on our behalf
- \$55 billion in expenditure
- Six million customers and 10 million services
- FaCS and Centrelink – Exploring new and innovative approaches to E-Government and alternative service delivery channels

Channel Management

- Consider in context of a Customer Experience Management Strategy
- 'channel management' is used to describe a structured, objective approach to decision-making in relation to channels
- In Centrelink, there are currently four channels - on site, on call, on line and on paper.

Customer Preferences

- Customers using both traditional and emerging channels.
- Many will seek to use multiple channels .
- Customers contact Centrelink for a range of reasons and utilise different channels to do so.
- Vast majority do this on the telephone or in person at a CSC. Vast majority contact via the telephone or in person at a CSC.
- Opportunities for customers to self-service.

Customer Self Service

- Centrelink developing a “Service Response Framework”
- Centrelink's Channel Strategy informed by other decision processes, such as Service Profiling
- Consider both customer-initiated and Centrelink-initiated transactions
- Some specific self-service pilots are being conducted by Centrelink

Automation of Call Centres

Aims of automation are to:

- Manage the growth in demand through the automation of the more simple enquiry types;
- Provide options for customers to complete certain types of business transactions when the call network is overloaded;
- Provide customers with service delivery options; and
- Streamline processes to provide Centrelink with more efficient call routing and call handling options.

Centrepay

- Regular deductions from Centrelink payments
- Centrepay currently provides 80,000 customers with a deduction service
- A range of different organisations use Centrepay
- Since 1998 in excess of 6,400 organisations have registered with Centrepay
- Marketing challenges

Future Directions

- new and updated business practices and products to better meet the needs of Centrelink customers
- improve the quality and efficiency of the service Centrelink provides
- positions Centrelink to provide more services on line
- Includes:
 - **Customer Account**
 - **Service Profiling**
 - **Business Process Redesign**
 - **Youth and Student Business Transformation**

THANK YOU



Pre-ASSA Board Meeting Seminar

6th March 2003

Singapore